

BY EMAIL

March 2024

**TO: MR. NG CHERN ANN**

**RE: Parties Acting In Concert Letter of Confirmation dated 2015 (“the Letter”)**

Dear Mr. Ng Chern Ann,

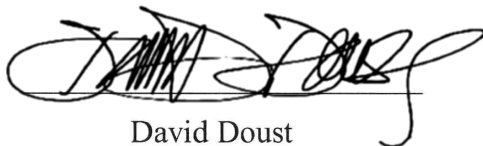
**NOTICE OF TERMINATION OF THE AGREEMENTS**

The Letter sets out the details of agreements made between me, the undersigned, and Mr. Ng Chern Ann (“**the Agreements**”). A copy of the Letter is attached hereto.

**TAKE NOTICE** that I, the undersigned, being one of the two parties to the Agreements, hereby inform you that I shall terminate the Agreements with effect on the 11<sup>th</sup> day of April 2024.

Dated the                    27 day of March 2024

Yours sincerely,

A handwritten signature in black ink, appearing to read 'DAVID DOUST', written over a horizontal line.

David Doust

*Encl. Letter of Confirmation*

Date: 2015

**Re: Parties Acting in Concert Letter of Confirmation**

We are Mr. Ng Chern Ann (holder of Singapore passport, passport number: E2865626J) (“CA”) and Mr. David Doust (holder of the U.S. passport, passport number: 509113967) (“DD”), who as at the date of this Confirmation Letter, are each an indirect shareholder of CMON Limited (a company incorporated in the Cayman Islands with limited liability on 16 June 2015 (the “Company”)), who are collectively and indirectly interested in [75]% of the equity interests of the Company (the “Confirmation Letter”).


We hereby, severally and collectively, confirm that we had reached an agreement since 18 September 2009, being the date of incorporation of COOLMINIORNOT INC. (a corporation incorporated in the State of Delaware, U.S.) (the “Effective Date”), that we would act in concert in exercising the voting rights over COOLMINIORNOT INC. and all such other companies incorporated or to be incorporated as the holding companies or subsidiaries or affiliated companies to carry out the business of the production and sale of board games, miniatures and other hobby products, which for the avoidance of doubt include CMON Limited, CMON Productions Limited, CMON Global Limited, CMON Inc. and CMON Pte. Ltd. (together with COOLMINIORNOT INC., the “Group Companies” and each, a “Group Company”).

We hereby, severally and collectively, confirm that since the date of incorporation with respect to each Group Company of which we are both direct or ultimate shareholders or beneficial owners (in relation to the relevant Group Company held on trust for any or both of us (as the case may be), we have acted and will continue to act in concert in exercising our voting rights over such Group Company, as the case may be, together at each and every meeting of the shareholders and directors of each Group Company called and at any adjournment or postponement thereof and in any other circumstances upon which a vote, consent or other approval, solely in the capacity as a shareholder of the relevant Group Company, as the case may be, is sought, with the intention of taking control over such Group Company irrespective of our individual equity interests in such companies.

Notwithstanding the forgoing, DD agrees to act in concert with CA in accordance with CA’s instructions for all shares held by him, directly or indirectly, on all major issues of each Group Company including but not limited to the voting of the shareholder / director meetings, the determination of the business strategies, the

appointment of the management, the approval of the dividends, annual budgets, financial reports and auditors of each Group Company.

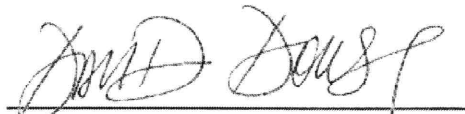
We further confirm that we had not encountered any material disputes over the operating and financing policies of each Group Company since their respective dates of incorporation.



\_\_\_\_\_

Name: NG CHERN ANN

Dated:



\_\_\_\_\_

Name: DAVID DOUST

Dated